The Rise of Artificial Intelligence

Implications for Jobs and the Economy

Martin Ford IRPA Automation Innovation Conference, December 3, 2015

Labor hours in the U.S. business sector

- 1998: 194 billion hours of labor 2013 -- 15 years later:
 - Business output up by 42% or \$3.5 trillion
 - U.S. population up by over 40 million people

Labor hours in the U.S. business sector

2013: 194 billion hours of labor

"*no growth at all* in the number of hours worked over this 15-year period, despite the fact that the U.S population gained over 40 million people during that time, and despite the fact that there were thousands of new businesses established during that time."

-- U.S. Bureau of Labor Statistics, May, 2014

What makes IT different?

- Exponential -- at least 27 doublings
- Delivers machine intelligence -substitutes for cognitive labor

General purpose technology -- invades every business and economic sector

New industries not labor intensive

General Motors 1979 (Peak Jobs)

- ■840,000 workers
- ■\$11 billion in earnings (2012 dollars)

Google 2012

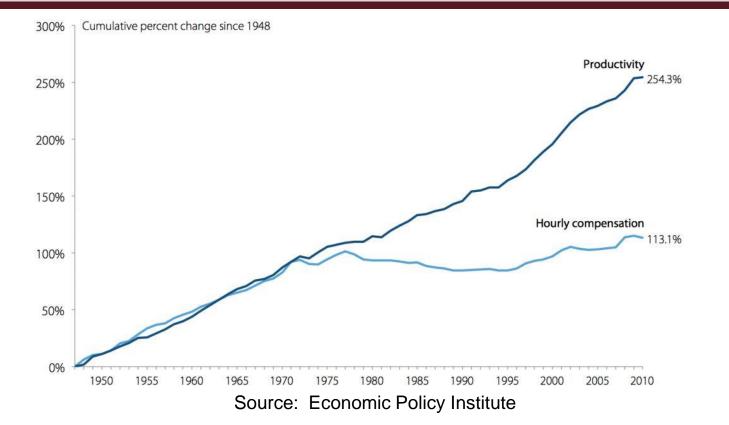
- ■38,000 workers (4.5% of GM)
- ■\$14 billion in earnings (20% > GM)

Old vs New: Occupations & Jobs

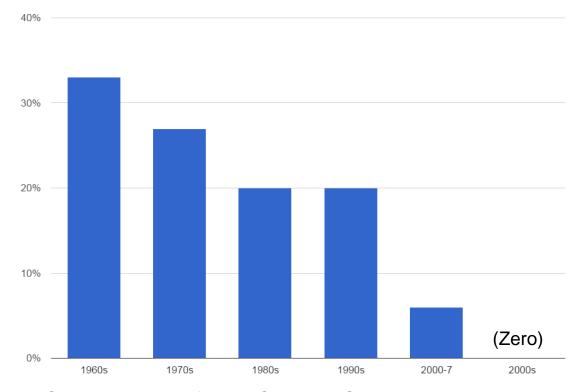


Source: Gerald Huff, based on an analysis of BLS data

Productivity vs. Compensation

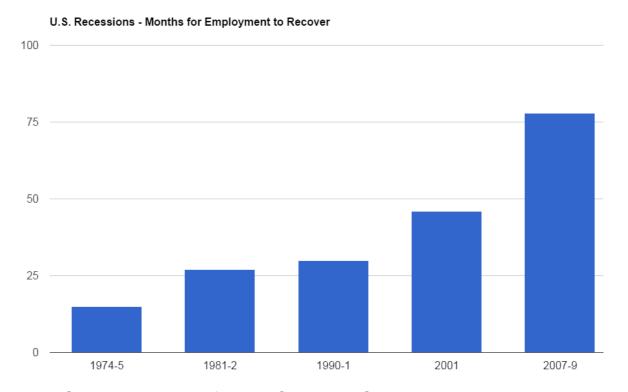


U.S. Job Creation by Decade



Source: Bureau of Labor Statistics, St. Louis Federal Reserve

U.S. Jobless Recoveries & Polarization



Source: Bureau of Labor Statistics, St. Louis Federal Reserve

Innovations in Robotics

- Industrial Perception
 - 3D Machine Vision,
 Dexterity
 - Moves up to 1 box every second
 - Never tires; no injuries



White-collar Automation



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The New Bookkeeper Is a Robot

In corporate finance departments, software does tasks that once took armies of people

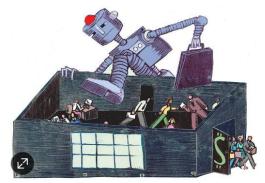


ILLUSTRATION: RANDALL ENOS

By VIPAL MONGA

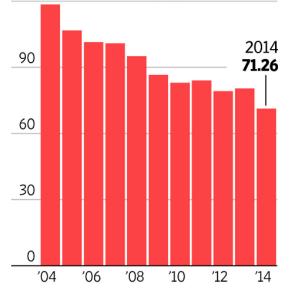
Updated May 5, 2015 1:59 p.m. ET

Five years ago, 80 clerks and salespeople at Pilot Travel Centers LLC spent a combined 3,200 hours a week tracking and paying for orders for thousands of goods, ranging from candy bars to diesel fuel.

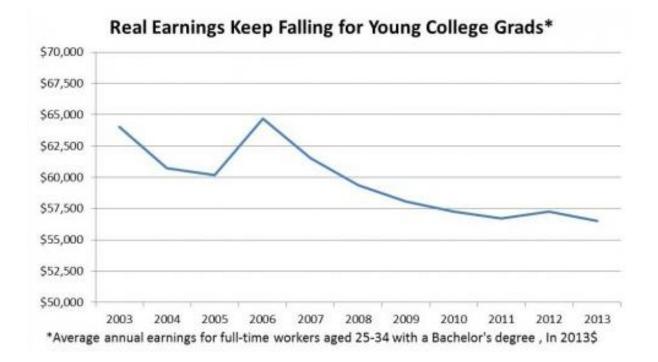
Source: Hackett Group, Wall Street Journal

Median staffing in corporate finance departments per \$1 billion of revenue*

120 full-time finance employees



Earnings for College Graduates 25-34

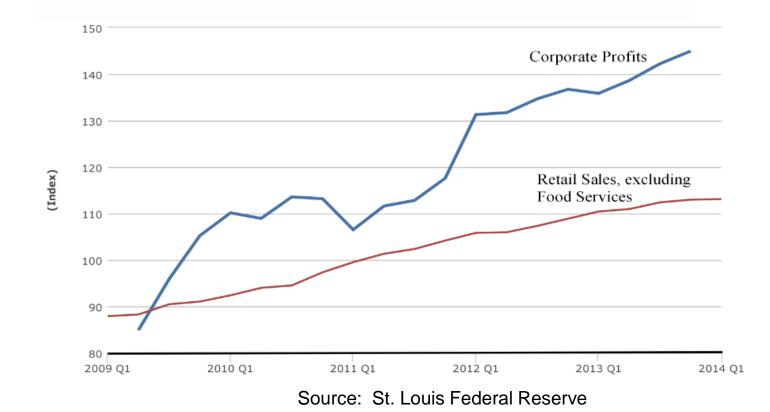


Source: Progressive Policy Institute, Census Bureau

Impact on Consumer Demand

- Machines do not consume
- Only people and governments provide final demand for the economy
- Businesses must be able to sell their output
 - ■Global Impact

U.S. Corporate Profits vs. Retail Sales



What Should We Do?

Near Term: Enhance the Safety Net

- Longer Term: Decouple Jobs from Income
 Guaranteed basic income
 - ■Incorporate incentives, especially for education