

# Strategic Session: Gaining Competitive Advantage Through Digital Transformation Journey

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## **Today's Speakers**



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# **Riding the Digital Wave**

How many of you, or your client's, are looking to gain competitive advantage through digital transformation?



# **Burned by Bots**

- "Biggest hurdle is legacy baggage"
- Underestimated change management in reskilling workforce and adapting to their digital colleagues
- "Random acts of automation" not linked to a digital strategy or transformation objectives
- Implementation of "digital tools" without a cohesive roadmap
- RPA is more complex and takes longer to implement than advertised

# **Intelligent Digital Automation Platform**

1) Is there an automation strategy in place that can harness future emerging technologies?

2) Have business processes been transformed to support the digital enterprise?

# Where are you on your digital transformation journey?

Digital Competence:
Advanced

Digital Enterprise:
Expert

Digital Enterprise:
Expert

# The Digital Novice: **Beginner**

- Created a strategy
- Assessed readiness
- Defined success
- Gained executive support



Case Study: An international imaging systems provider develops a transformation strategy

# The Digital Competence: Advanced

- Established robust change management program
- Determined approach and identified opportunity
- Implemented automation successfully
- Measured success & celebrated wins



Case Study: A global automotive parts distributor/retailer achieve its digital transformation goals

# The Digital Enterprise: Experts

- Measured success
- Redefined objectives
- Re-evaluated technological advancements
- Drove ongoing management of change



Case Study: A Fortune 500 communication technology manufacturer address challenges with sales and supply chain operations



## Provider of Business Collaboration & Communications Solutions

#### Revenue

- **\$3.8B** revenue
- Fortune 1000®
- 11K+ sales partners driving75% of revenue

#### **Products & Patents**

- **#1** worldwide in:
  - Telephony Systems
  - SME Telephony
  - Contact Center
  - Voice Maintenance
- 5400 patents & applications
   #136 of US patent holders
- >100 product releases in FY16
- Double digit Y/Y growth in cloud/managed services

#### **Global Reach**

- 300K+ customers in 1M+ locations
- 28 global delivery support centers handling 2M+ service requests annually
- **9K+** employees in over **50** countries

# Top 3 Lesson's on Riding the Digital Wave

- 1. Self-evaluation
- 2. Engage a strategic partner
- 3. Continuous improvement based on lessons learned

After riding one wave we are constantly looking for the next and learning from each ride.



# **Digital Transformation Objectives**

- Improve end-to-end customer experience
- Reduce complexity and standardize processes
- Streamline the integrated office
- Drive bottom line savings



# Approach to Addressing Digital Automation Transformation Challenges

#### Challenges

- Decentralized customer interfaces
- Lack of integration for better customer experience
- Manual and inconsistent processes

#### **Solutions**

- Processes assessed & transformed
- End-to-end integrated digital platform with a single point of entry
- Process automation using business rules

#### **Outcomes**

- Cost savings
- Customer compliance
- Single point of truth
- Customer experience

# Questions